endeavor



Endeavor is the leading global community of High-Impact Entrepreneurs in underserved markets. Together, we create a Multiplier Effect by inspiring them to dream bigger, supporting and investing in them to scale faster, and providing a platform to pay it forward. Today, Endeavor operates in 40+ countries and has helped 2,500+ entrepreneurs in their journeys to scale. This report celebrates the unexpected pathways taken by founders around the world to build outstanding companies and the Endeavor Entrepreneurs who are building thriving ecosystems in emerging and underserved markets around the world.

Letter From Linda

For more than 25 years, I've been known as *Chica Loca* for insisting that High-Impact Entrepreneurs exist outside of Silicon Valley. Tech founders don't have After selecting more than 2,500 to look like young boys in hoodies, I said.

This past year, Endeavor undertook a major research project to officially debunk misperceptions about the "typical" pathway that leads an entrepreneur to build a high-growth business. Our research team, Endeavor Insight, studied the life journeys of 200 Unicorn founders — those leading private companies valued at over \$1B — in the United States and in emerging markets. Our team's conclusions shattered the most common myths we tell ourselves about successful founders. From their early jobs to the universities they attend to the age at which they launch their startups, the most successful founders prove that there's more than one path to the top.

This Impact Report is filled with inspiring moments from entrepreneurs all over the world taking this New Path. Indonesia's homegrown eFishery captured headlines as the world's first aquaculture unicorn. Tunisian AI company InstaDeep put the African deep tech ecosystem on the map. The Brazilian startup Pismo, whose Founder-CTO and Founder-CPO are both women, made headlines as one of the largest fintech deals of 2023 when Visa acquired the company for \$1B in cash. Stories like these encourage us

to broaden our horizons and reimagine what entrepreneurial innovation can be.

Endeavor Entrepreneurs, we have watched many grow into role models who invest in, mentor, and inspire the next generation of founders. These are the entrepreneurs who sign the first check to invest in a new idea from a former team member, dedicate their time to advise younger founders, and sit on local Endeavor boards to support our vision as an organization of, by, and for high-impact entrepreneurs. These are the Multipliers whose legacy lives on through future generations.

Experienced founders are already shaping and multiplying thriving tech ecosystems in Argentina, Brazil, and Turkey, where Endeavor has been present for decades. We've also documented the Multiplier Effect beginning to sprout in countries such as the United Arab Emirates, Nigeria, and Vietnam. And in our "Year of the P's," Endeavor launched new offices in Portugal, Poland, and Pakistan where we see the groundwork being laid for future Multipliers to take root.

Each one of our 40+ countries is on a mission to build Scaleup Nations, where any individual, regardless of family history, can take the plunge into becoming a high-growth, high-impact founder without leaving their doorstep.

Advancing this mission requires rethinking old ideas and evolving how we operate; it requires that we take our own New Path. At a board meeting in 2011, Reid Hoffman challenged us to create a (rules-based) co-investment fund to more fully support and endorse the entrepreneurs we select. In 2023, we celebrated our 300th investment and 24th exit. Endeavor Catalyst, with \$500M in assets under management, now invests across Endeavor's 40 countries and is recognized as one of the most active funds for earlystage companies in MENA, Africa, and Latin America. With this momentum and its unique 50/50 shared profits model, Endeavor Catalyst is on track to make Endeavor a self-sustaining organization by 2030.

I hope you enjoy reading more about the legacies Endeavor Entrepreneurs are forging in their countries as they pioneer new business models, new technologies, and new pathways to success.

Onward and upward!

Linda Rottenberg

# Uncharted Paths To Success

## Paving your own way

Forget the college dropout in a hoodie. New tech CEOs are more diverse in every way. A high-impact founder can be a mother in Dubai, a farmer's son in Jakarta, or four college friends in Lagos.

Forged by their unique reality, they become homegrown entrepreneurs, exploring unexpected pathways to success. Their stories have sometimes remained silent or forgotten but we've watched groundbreaking innovation pop up off the beaten path for decades.

They are also proving that there's no unique pathway to build a successful company, challenging assumptions the world has carried for years about the nature, story, and experience of a successful founder.

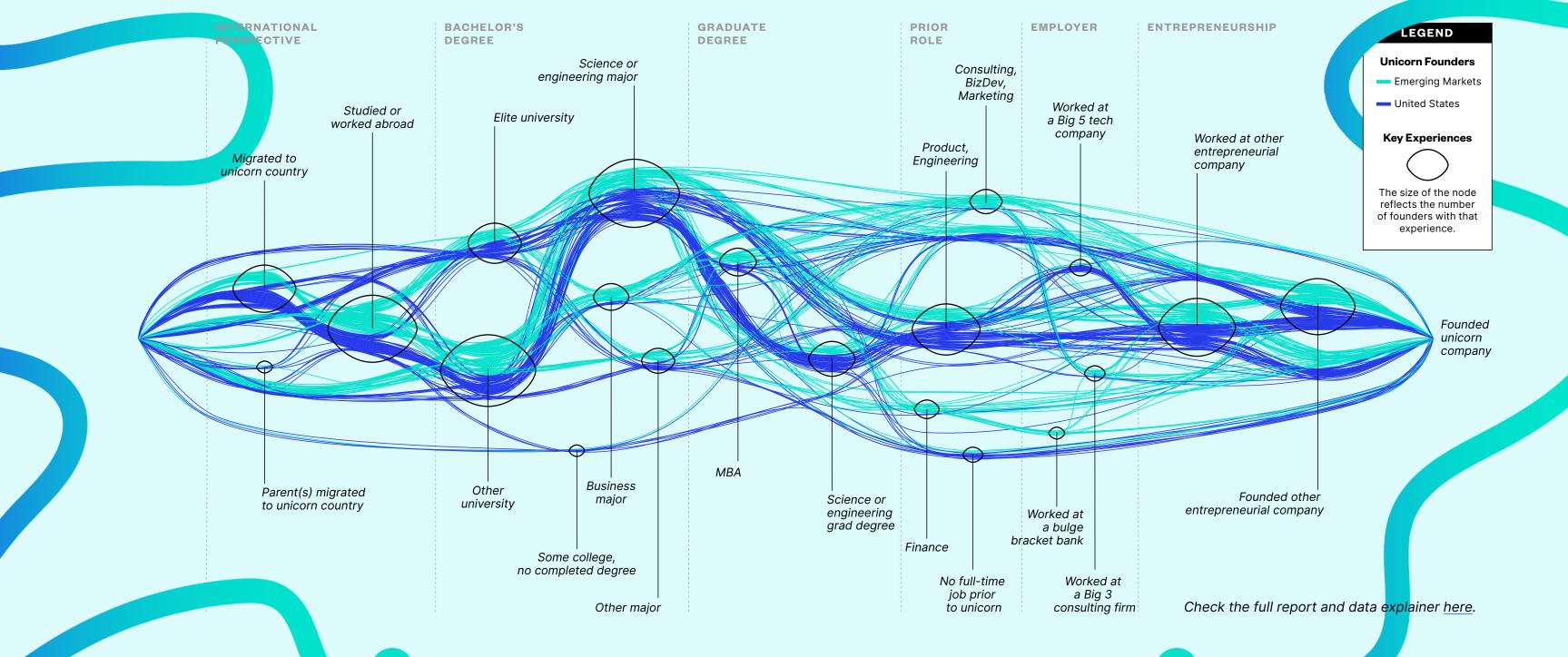
Daniela Binatti spent more than 15 years working for a payment processing startup before founding Pismo with her three co-founders. In 2023, Pismo was acquired by VISA for \$1 billion.

> Endeavor Entrepreneurs Turki Bin Zarah and Abdulmajeed Alsukhan, co-founders of Tamara, announced in 2023 a \$340M Series C which puts their valuation at \$1 billion, making them Saudi Arabia's first homegrown fintech unicorn.

In 2020, married couple Sophia Alj and Ismael Belkhayat founded Chari to disrupt the traditional distribution model for these small merchants. Today, Chari has 25,000+ registered merchants in Morocco, Tunisia, and Cote d'Ivoire.

# Where Do Unicorns Come From: Myth vs. Reality

Released in October, Endeavor Insight's latest research project took a granular look at the career pathways of 200 unicorn founders — 100 from companies based in the United States and 100 in emerging markets — to better understand the most important entrepreneurial success factors, as well as any geographical differences. The resulting report — Where Do Unicorns Come From? — used in-depth, data-driven analysis to show unicorn



founders are far from the hoodie wearing, valuation obsessed college drop-outs of so many stereotypes. Read on to learn about a few of the many myths debunked by the research into the changing pathways to entrepreneurial success.

There is not one wide, straight road to becoming a Unicorn founder. Entrepreneurs take many, twisty, unpredictable paths to success. **Eric Cheng** Co-found vsia

## **MYTH**

Unicorn founders major in business, and many get MBAs.

What We Found: 61% of founders study science and engineering as undergrads, compared with just 19% studying business. Only 1 in 5 obtain an MBA.

Unicorn founders attend MIT, Stanford, Harvard, or other top-ranked universities.

**MYTH** 

What We Found: Only one-third of unicorn founders attend an elite university. Two-thirds are either self-taught or attend a lower-ranked school.

Loreanne Garcia Co-founder & Chief People Officer, Kavak (Mexico)

10

# KAVAK

# **MYTH**

Most successful founders are young and launch their startups from dorm rooms or garages.

What We Found: The majority of unicorn founders have more than 10 years of work experience before launching their big startup.

**Robson Privado** Co-founder & Chief Growth Officer, MadeiraMadeira (Brazil)

### **MYTH**

Big-5 tech companies or top-tier banks and consulting firms are the primary training grounds for unicorn founders.

What We Found: Only 20% of unicorns train at big-name firms; 80% either work at or found another startup before founding their unicorn.

**Mudassir Sheikha** Co-founder & CEO, Careem (UAE)

# Founder **Pathways:**

One of the reasons the world withstood COVID-19 was because apps carried it forward... on two wheels. Stuck at home, people relied on delivery bikes. The company that made this possible in much of Latin America was Rappi, a Colombian delivery startup turned "super app," founded by long-time friends and serial entrepreneurs Simón Borrero, Felipe Villamarín, and Sebastian Mejía.

In 2007, during his final year of college, Simón scraped together \$212 in savings to start a web agency. Then, in 2013, he also developed the mobile shopping platform Grability. You would think that Simón had his hands full, but while

working at Grability, he stumbled upon a problem with delivery services — they forced customers to comb through endless text menus to find items to buy. Simón partnered with Sebastian and Felipe to solve this problem, and Rappi was launched in 2015.

By 2018 the company was valued at \$1 billion, making it one of Latin America's first unicorns. Rather than being a distraction, the founders' previous businesses gave them the skills and experience they needed to build a scalable business and navigate the region's economic uncertainty.

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Rappi Founders, Simón Borrero (left), and Sebastian Mejia (right) Borrero

Simón

Sebastián

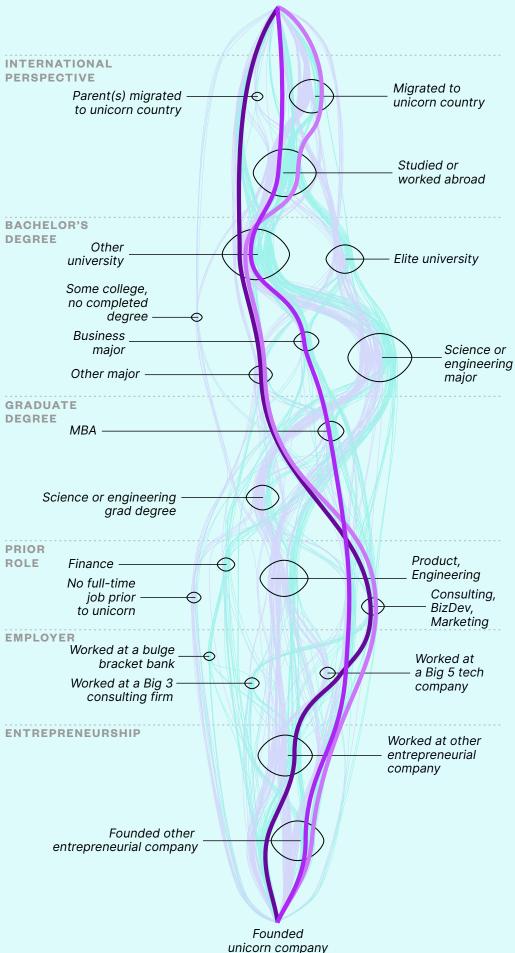
Mejía

Felipe

Villamarín

DEGREE

PRIOR ROLE



Turkish entrepreneur Hande Cilingir was just 32 when she founded Insider in 2012 with her four co-founders, and the AI-based platform for marketers wasn't even her first company. Hande's ability to create a global company was nurtured through a diverse array of international experiences. Following her studies at the London School of Economics and a master's degree at Shanghai Normal University, she lived and worked in the Middle East, the UK, China, Asia Pacific, and Russia.

Insider

Hande, alongside her co-founder Serhat Soyoerel, who also studied at the London School of Economics and lived and worked in the UK and Russia, co-founded multiple startups before Insider. After successfully exiting their first venture, the duo moved on to their next big idea: helping digital marketers serve personalized consumer journeys in a cost-efficient way.

For that, they partnered with two more professionals. Insider was selected by Endeavor in 2014, and more than once the Endeavor Outliers Program recognized the company among the fastest-growing companies globally.

> Hande Cillingir Co-founder, Insider

> > 14

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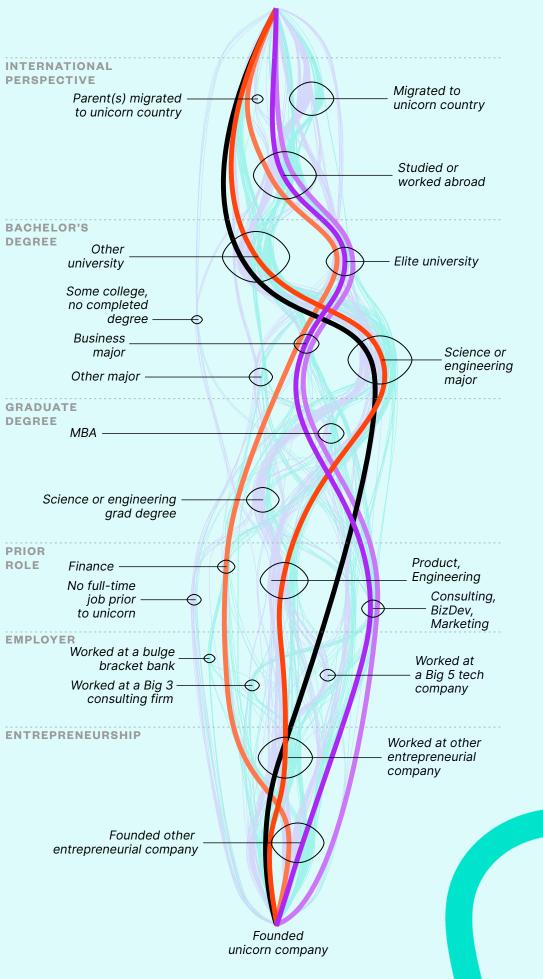
Mehmet Sinan Toktay

Serhat Soyuerel

Muharrem Derinkök

DEGREE

PRIOR ROLE



# Reimagining Where Innovation **Comes From**

Out of the thousands of Endeavor Entrepreneurs in our network, only a few earn our highest honor each year: the Linda Award, named after Endeavor's co-founder and CEO Linda Rottenberg. Nominated by their peers, mentors, board members, and staff, recipients embody Endeavor's highest values of integrity, trust, high-impact ambition, and a commitment to paying it forward.

Together they provide a snapshot of the many diverse paths global founders take to entrepreneurial success. Each of this year's recipients blazed their own unique pathway to scale and impact, but all of them share a commitment to spreading the power of entrepreneurship globally.



Learn all about this year's inda Award winners

### **KARIM BEGUIR, INSTADEEP**

His Journey to Making Tunisia a Generative AI Market and Combatting COVID

Generative AI is often seen as Silicon Valley tech, but in 2014 Karim Beguir left a lucrative career in London to co-found InstaDeep, an AI company in Tunisia. Its impact is already global. During the COVID-19 pandemic, InstaDeep worked with BioNTech to develop an early warning system that detects new variants of the virus. The collaboration saved lives and was so successful that BioNTech purchased the company in 2023 for nearly \$700 million — the largest-ever exit for a Tunisian tech company.

### SERGIO FOGEL, DLOCAL

His Journey Growing Uruguay Entrepreneurship and Connecting Emerging Markets

Growing up in Uruguay, Sergio Fogel never touched a computer. When he encountered one at a friend's house before college, it changed his life. He decided to attend Israel's Institute of Technology and then worked as a researcher at IBM. Family drew him back to Uruguay, but he couldn't find a similar job there, so he decided to become a tech entrepreneur. Payments solution unicorn dLocal is his biggest success story. When dLocal went public in 2021, its market cap represented 20% of Uruguay's GDP.



### **GIBRAN HUZAIFAH, EFISHERY**

#### His Journey to Revolutionizing Fish Farming in Indonesia

Gibran Huzaifah grew up next to a wet market in East Jakarta. He didn't come from an elite background, but he did get himself into the Bandung Institute of Technology. There he built his own catfish ponds to help fund his studies, creating a device to automatically feed his fish. eFishery was born. The company now helps 70,000 farmers across Indonesia earn a better living. In the process, eFishery became the largest digital aquaculture company in the world and the first to surpass a \$1 billion valuation.

# Venturing Off The **Beaten Path**

In 2023, we selected 152 new Endeavor Entrepreneurs from 81 companies to join our network. Each entrepreneur was chosen at an International Selection Panel include serial entrepreneurs, veterans which is the culmination of a rigorous, multi-step selection process to evaluate not only their growth and potential but also their commitment to reinvesting time and resources into their local ecosystems. The selectees embody both the power of

the Multiplier Effect and the diverse paths to entrepreneurial success highlighted in this year's research. They of successful scaleups, founders with humble origins and deeply technical backgrounds, as well as many spent time abroad before starting their companies. Here are a few examples.

# Astro

**Entrepreneurs:** Vincent Tjendra Industry: Retail Endeavor Office: Indonesia

ASTRO provides on-demand groceries at affordable prices 24/7 to customers in the Jakarta Greater Area, helping them purchase daily necessities without unnecessary car trips. Before founding the company in 2021, Vincent Tjendra worked as an executive at Tokopedia, one of the largest unicorns in Southeast Asia. He has rapidly built ASTRO into the leading 15-minute grocery delivery platform in Indonesia.

# **ANGKAS**

# Angkas

Entrepreneurs: George Royeca, Angeline Tham **Industry:** Mobility **Endeavor Office:** Philippines

Co-founded by the husband-and-wife duo George and Angeline in 2016, Angkas is the leading motorcycle ridehailing app in the Philippines. The pair are a prime example of the Multiplier Effect in action. Both got their start as serial entrepreneurs as part of the 'Grab Mafia,' a growing group of founders who learned how to scale companies while working at the super successful everything app Grab, also based in the Philippines.

The Philippines has some of the world's worst traffic. Angkas provides a safe, cost-effective transportation option for its more than 8 million customers. The company also formalized the sector, expanding economic opportunities for the country's 18+ million motorcycle owners, many of whom live in poverty.

# ASTRO 釰

# Electra Vehicles

Entrepreneurs: Fabrizio Martini Industry: Mobility Endeavor Office: Italy

Based in Boston and Torino, Electra optimizes the performance of battery systems. Its proprietary software addresses the complete lifecycle of battery systems, from design to decommissioning. Founder Fabrizio is an Italian-born scientist with 70 patents filed. While working at NASA on the Venus Rover project, Fabrizio recognized that the EV industry was experiencing the same pain points and decided to apply the technology used on space rovers to automobiles.

# Frubana

**Entrepreneur:** Fabián Gómez Gutiérrez (Fancho) **Industry:** Smart Cities Endeavor Office: Colombia

Frubana is a B2B marketplace that allows restaurants to buy directly from producers and manufacturers. Its mission is to organize the food supply chain in Latin America. Founder Fabián was raised in Barranguilla, where he worked on his father's fruit ranch. He studied industrial engineering and later joined Rappi as one of the company's first employees. Frubana represents the culmination of his experience in food, logistics, and entrepreneurship.

**O** frubana.

Entrepreneur: Said Ouissal Industry: B2B Software Endeavor Office: Morocco

# Money Fellows

# Money Fellows

Entrepreneur: Ahmed Wadi Industry: Fintech Endeavor Office: Egypt

Money Fellows is a group lending and savings platform. Launched in 2016, the company is based on a traditional micro-financing model in which a group of individuals contribute to a common fund that is paid out to members on a rotating basis. Ahmed is a serial entrepreneur with a deep expertise in technology. He built his first company, Objectly, in 2005, followed by Blipit in 2008.

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# ZEDEDA

# Zededa

Founded in 2016, ZEDEDA helps companies to process large amounts of sensor data, reducing network bandwidth and cloud data storage costs while increasing visibility, security, and control. Founder Said has dedicated two decades to building out internet infrastructure. He helped build one of the first transatlantic internet backbone networks, worked with telcos to deploy broadband internet via DSL, and was a part of bringing 4G/LTE to phones.

> **Meet all Endeavor Entrepreneurs** selected in 2023.

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# Forging New Globa Trails

This 2023 Outliers Retreat in California brought together a select group of founders to learn, discuss, and build relationships under majestic redwood trees. Curated serendipity at its finest.

At Endeavor's 2023 Gala in NYC we celebrated everything we achieved last year and honored the incredible impact of David Vélez, founder of Latin American fintech powerhouse, Nubank.

At Endeavor's first in-person International Selection Panel of 2023 in breathtaking **Bali, founders and investors** selected the next Endeavor **Entrepreneurs while enjoying the** amazing scenery and culture.

Where can a Mexican investor meet a Lebanese founder and discover they have more in common than they could ever have imagined? **Our second in-person International** Selection Panel of 2023 in Rome.

Istanbul, the bridge between two continents, was the perfect setting for our September retreat designed to allow members of the global Endeavor Entrepreneur community to gather and learn from one another.

# **Operating Model**

We are the leading global community of, by, and for High-Impact Entrepreneurs — those who dream bigger, scale faster, and pay it forward.

### **Our Core Belief:**

High-Impact Entrepreneurs transform economies.

### What We Do:

We create a Multiplier Effect by inspiring high-growth entrepreneurs to dream bigger, supporting and investing in them to scale faster, and providing a platform to pay it forward.

### Why We Do It:

To build thriving entrepreneurial ecosystems in emerging and underserved markets around the world. We **SELECT** Endeavor Entrepreneurs by searching the globe, identifying founders with the greatest growth potential, and inviting them to participate in our renowned international selection process.

JANCE

SELECT

ELEVATE

We **SUPPORT** Endeavor Entrepreneurs with our expansive global network, unrivaled peer-to-peer community, and highly-curated services.

We **ELEVATE** Endeavor Entrepreneurs as aspirational role models and provide avenues for them to mentor and inspire others to reimagine what is possible.

We **INVEST** in Endeavor Entrepreneurs through our rules-based fund, Endeavor Catalyst.

We **ADVANCE** the conversation around global entrepreneurship and innovation through original content, leveraging Endeavor's proprietary data set and insights. SUPPORT

# **1. Select**

We select Endeavor Entrepreneurs by searching the globe, identifying founders with the greatest growth potential, and inviting them to participate in our renowned international selection process.

Here's a snapshot of how the process unfolded from Jan. 2023 - Dec. 2023.

# **SECOND OPINION REVIEWS**

Endeavor mentors conducted multiple interviews with 619 companies, probing their business strategy, innovation, growth potential, and entrepreneurs' personal qualities.

# 3000+ INITIAL REVIEWS

In 2023, THOUSANDS OF CANDIDATES received an initial review by Endeavor staff based on recommendations, nominations, and proactive research.

**RST OPINION REVIEWS** 

ndeavor staff conducted one-hour interviews with **1,893** companies to assess candidates' viability.

**OUR SELECTION CRITERIA** 

Busin

Entrepreneurs that will inspire generations to dream bigger

Transparent business leaders that are willing to learn, grow and pay it forward

Companies with an innovative business model and significant growth potent

> Businesses that will create large-sca wealth and jobs by scaling faster

Timing

e ĥŇ

ENDEAVOR ENTREPRENEUR

Companies that are at an inflection point for 10x growth

Think Big: Does this candidate have the runway, fuel and ambition to scale at least 10x with Endeavor's support?

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#### LOCAL SELECTION PANELS

Local mentors and board members interviewed and deliberated on **234** companies at an LSP.

#### INTERNATIONAL **SELECTION PANELS**

International business leaders, investors, and high-scale Endeavor entrepreneurs served as panelists to interview candidates leading 109 companies.

#### **IT'S UNANIMOUS!**

Only those final candidates gaining unanimous approval from panelists

are selected. In 2023, 152 new Endeavor Entrepreneurs leading 81 companies joined our community. The Endeavor seal of approval carries significant weight with investors, partners, and industry leaders.

**Kimberly Lewis** Co-founder & CEO, CurlMix (Detroit, U.S.)

# 2. Support

# **Peer Network**

Network of Trust

We foster a trusted community of, by and for Endeavor Entrepreneurs, where founders learn from and with true peers around the globe who have shared values and ambitions.

- Endeavor Entrepreneurs join local and regional **communities** based on the office through which they are selected, and can easily plug into other Endeavor markets with network gatherings hosted around the world.
- Endeavor **Verticals** unite the global portfolio by sector. Each Vertical has a specialized network of mentors, investors and partners who founders connect with through highly curated one-on-ones and intimate group settings.
- Endeavor **Outliers** is a year-long experience that brings together a cohort of our highest impact founders (top 5% of portfolio) at a similar growth stage for curated programming and opportunities to connect.
- Endeavor Entrepreneurs connect with peers facing similar challenges, regardless of market or sector, to learn from those who have "been there, done that."

We support Endeavor Entrepreneurs with our expansive global network, unrivaled peer-topeer community, and highly-curated services.

> **One-of-a-kind** group of people getting together to become better humans. One of the few magical places and moments in life.

Hassan Hamdan, Co-founder & CTO of Unifonic and Endeavor Entrepreneur (Saudi Arabia) on the 2023 Endeavor **Outliers Retreat.** 



### Mentorship & Expertise Unrivaled Global Network

Our unrivaled global network of mentors and partners helps Endeavor Entrepreneurs tackle roadblocks to growth and inspires them to think bigger.

- Endeavor's world class **Global Network** of functional sharing their experiences, and opening doors.
- Endeavor structures Advisory Boards to guide entrepreneurs on their main challenges.
- Endeavor supports entrepreneurs' geographic **expansion** by plugging them into the broader network of relevant Endeavor offices worldwide. We also connect them with other founders who've gone through a similar experience.
- Endeavor connects entrepreneurs with students and to work on short-term projects. These partners also extend their support as mentors and advisors.

and industry operators and experts across 42 markets pay it forward by providing direct feedback and advice,

consultants from top-tier MBA and corporate partners

**Endeavor has helped** me become a better entrepreneur who thinks bigger. I've made life-long friends with inspiring entrepreneurs all over the world. Every time I invest time in the Endeavor community, it pays me back 10x.

> **Jason Wenk** Founder & CEO, Altruist (Detroit) Endeavor Entrepreneur





# **Access to Capital**

Unparalleled Fundraising Knowledge

With over a decade of experience working with founders raising capital around the world, Endeavor provides unparalleled knowledge, guidance and connections to support our entrepreneurs' fundraising efforts.

- Endeavor curates **mentorings** on all aspects of fundraising. Using our global, cross-sector, cross-stage investor network, founders receive unbiased feedback to set them up for success in their fundraising journeys.
- Endeavor facilitates introductions to top-tier investors and service providers around the world, and sends notes of endorsement to those who are considering partnering with Endeavor Entrepreneurs.
- Endeavor supports entrepreneurs in conducting reverse due diligence by facilitating confidential conversations within our trusted community of founders who have partnered with the prospective investor.
- Endeavor does not take equity as part of selection. Instead, we co-invest passively in qualified rounds of Endeavor Entrepreneurs through Endeavor Catalyst, our rules-based fund, without additional terms or diligence.

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# **Personal Growth**

Focus on Scaling Yourself

We recognize that an entrepreneur can only scale her company as fast as she can scale herself. We provide our founders with the safe space and opportunities needed to work on themselves.

- Endeavor hosts week-long Endeavoronly Executive Education programs with HBS and Stanford GSB, focused on leadership, innovation, and scaling up. Additional virtual programs can extend to executive teams.
- Endeavor's closed-door peer groups and mentorings provide founders with a **safe space** to zoom out, reflect and grow as leaders. We also facilitate connections to vetted partners and mentors for individual and group coaching.
- We help Endeavor Entrepreneurs navigate the transition from their selected company and determine their next steps. Our entrepreneurs become serial founders, investors, board members and executives in other businesses.



# **3. Elevate**

We elevate Endeavor Entrepreneurs as aspirational role models and provide avenues for them to mentor and inspire others to reimagine what is possible.

#### **Pay it Forward Platform**

Endeavor Entrepreneurs' success is not limited to scaling their companies. We provide a platform for them to multiply their impact within and beyond their ecosystem by inspiring, mentoring and reinvesting in the next generation of founders.

#### Inspiring the Next Generation

We elevate Endeavor Entrepreneurs as role models to **inspire** the next generation of founders; and offer opportunities for them to share their experiences directly with different audiences around the world.

#### **Mentoring Fellow Entrepreneurs**

Endeavor Entrepreneurs serve as **mentors** to fellow entrepreneurs who are facing hurdles they have already overcome, and to the future generation of Endeavor Entrepreneurs by reviewing candidates and serving as Selection Panelists.

#### **Investing in the Future**

Endeavor Entrepreneurs can **invest** in the future of the organization by allocating space in eligible rounds for Endeavor Catalyst and by becoming LPs in the fund. Some have ultimately been invited to become Board Members of their Endeavor office.



During the 2023 Endeavor Entrepreneur Retreat in Istanbul, **Sidar Şahin**, Co-founder and CEO of Peak Games, shared candidly the lessons of his entrepreneurial journey in founding Turkey's first unicorn.



Verónica Pascual, ASTI Foundation President, became Endeavor Spain's Vice President in 2022, donating her time and experience to help us build an organization of, by and for high-impact entrepreneurs.

Check out the Multiplier Effect Maps here.

The Multiplier Effect of Kavak founders Carlos Garcia, Loreanne Garcia, and Roger Laughlin.

### The Multiplier Effect of Endeavor Entrepreneurs

Endeavor research shows that it takes just a few successful companies with a Multiplier mindset to jumpstart an ecosystem. These founders break mental and structural barriers that set off a chain reaction to build thriving ecosystems, even in the most unexpected places.

To celebrate the impact of Endeavor Entrepreneurs from all over the world, we mapped their influence through primary data provided by the founders and their teams, with supplemental secondary information from Pitchbook and LinkedIn. Below, you can see the impact Kavak founders, have on the Latin American ecosystem.



# 4. Invest

We invest in Endeavor Entrepreneurs through our rules-based fund, Endeavor Catalyst.

Endeavor Catalyst is the rules-based co-investment fund of Endeavor, set up to invest exclusively in companies led by Endeavor Entrepreneurs. Endeavor Catalyst aims to generate strong returns for investors, financially support Endeavor's global and local operations, and reinvest into future Endeavor Catalyst funds.

#### **Endeavor Catalyst** invests in:

- 1. The companies of **Endeavor Entrepreneurs**
- 2. Raising a minimum of \$5M of equity capital in a single round of financing
- 3. Led by a qualified, institutional investor





## 1997

Endeavor is co-founded by Linda Rottenberg and Peter Kellner. Among other support services, Endeavor aids its entrepreneurs with capital raising, but does not invest in them financially.

Endeavor raises donated capital to launch **Endeavor Catalyst** Philanthropy (~\$10M) and financially invest in companies led by Endeavor Entrepreneurs for the first time.

2012

Endeavor closes Endeavor Catalyst I (~\$20M).

2013

Endeavor Catalyst I is fully deployed in 42 companies across 17 markets.

2017

Endeavor closes **Endeavor Catalyst II** (~\$80M).

### 2019

#### Endeavor Catalyst II

is fully deployed in 78 companies across 26 markets.

Endeavor closes **Endeavor Catalyst III** (~\$130M).

**Endeavor Catalyst III** is fully deployed in 110 companies across 30 markets.

Endeavor closes **Endeavor Catalyst IV** (~\$290M).

2022

<sup>1</sup> We consider an "Exit" to be when we have sold 50% or more of our ownership in a portfolio company.













# COMPANIES VALUED AT \$1B+



300 +

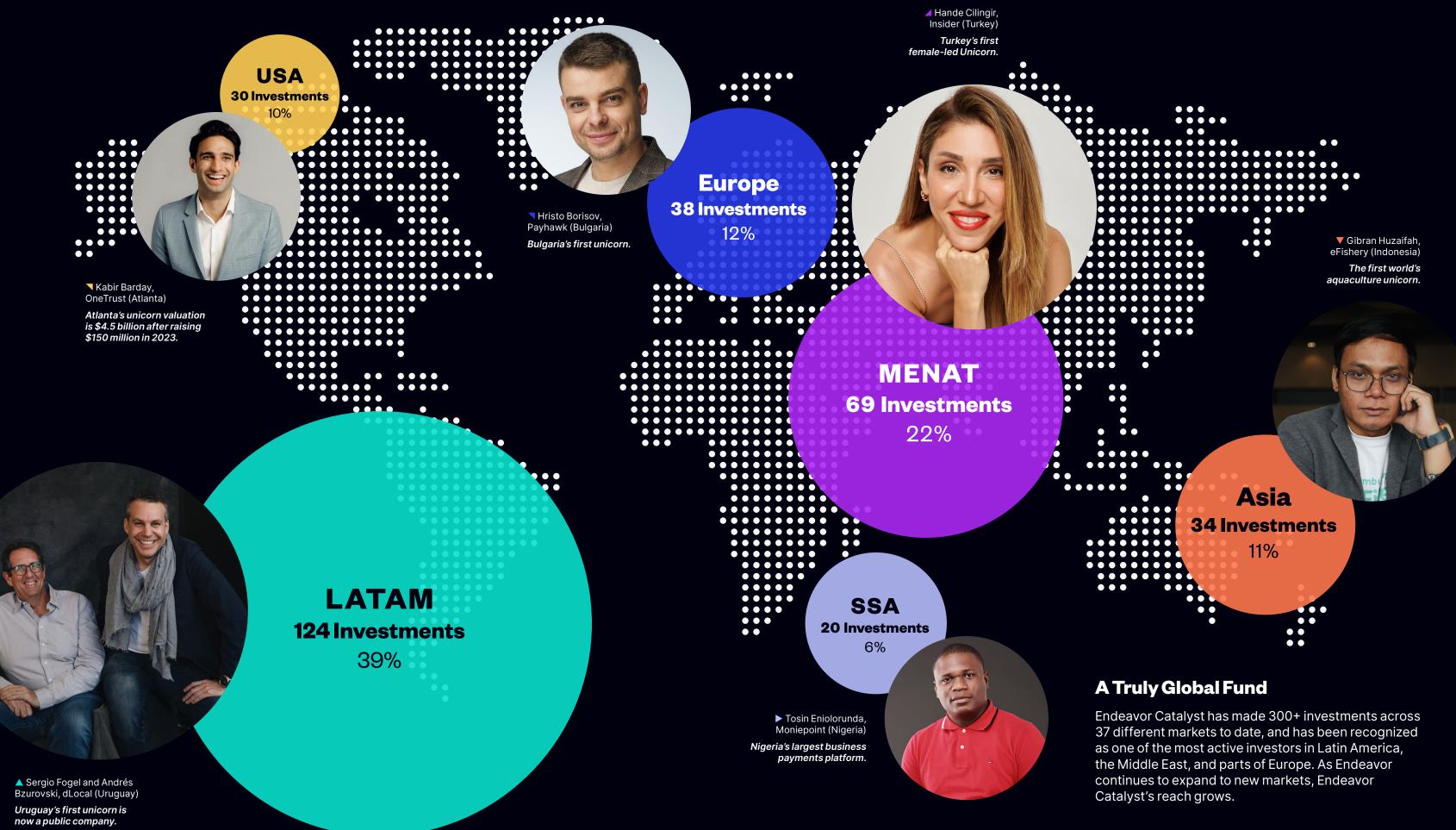
**CO-INVESTMENT PARTNERS** 

PUBLICLY-LISTED **COMPANIES** 



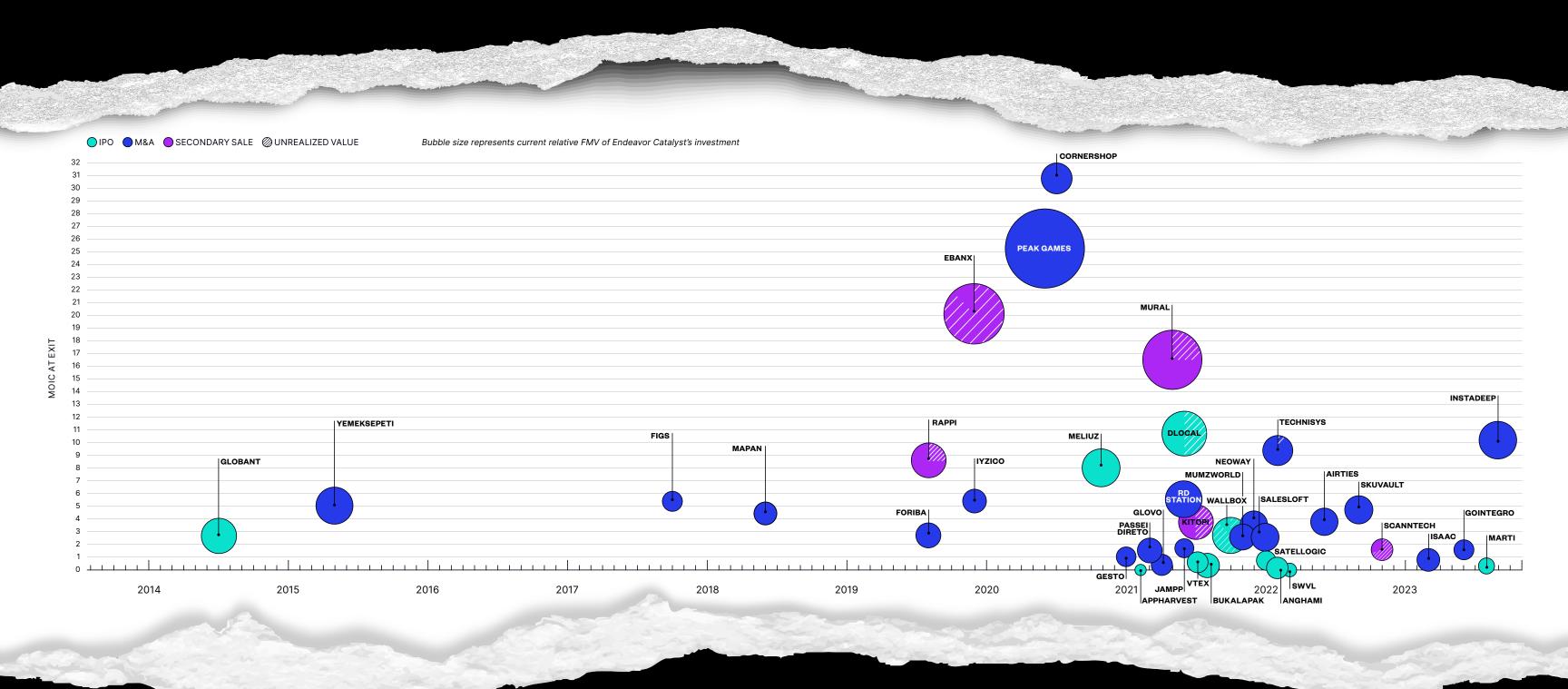
### Present

**Endeavor Catalyst IV** has made 70 investments across 28 markets.



### **Reaching Greater Heights**

Across our 300+ investments, our companies keep reaching new and greater heights, reflecting the quality and maturity of both the business models and founders in emerging markets. 1 in 6 companies in our portfolio have reached unicorn status. The fund has invested in and helped more than 10 countries produce their first \$1+ billion company (unicorn). This list of unicorns includes Cornershop in Chile, Go1 in South Africa, Carsome in Malaysia, and Payhawk in Bulgaria. Twelve companies have listed on a public stock exchange, including dLocal (NASDAQ: DLO) and VTEX (NYSE: VTEX). Through mergers, acquisitions, and secondary sales, we've had 35 liquidity events that have generated meaningful proceeds for our LPs and for Endeavor through a unique profit-sharing model, which aims to make Endeavor financially self-sustaining at both the Global and Local levels.



Beyond driving financial returns for all stakeholders, exits like these help transform entire entrepreneurial ecosystems, highlighting and proving to investors (and future founders) that opportunities abound in these markets.

# 5. Advance

We advance the conversation around global entrepreneurship and innovation through original content, leveraging Endeavor's proprietary data sets and insight.



### **OUR WORLDWIDE RESEARCH APPROACH**

What: Endeavor Insight is the research division of Endeavor that has been studying ecosystem development for more than a decade. The team of economists and data scientists specialize in understanding the needs of high-impact entrepreneurs and evaluating the networks that enable them to scale and pay it forward.

> Why: Our research informs the decision-makers that are helping or hindering outcomes for high-impact entrepreneurs around the world. We focus on the investors, policymakers, founders and other actors who can support the next generation.

> > 40

How: We collect primary data directly from founders and develop new data journalism techniques. In 2023, we published videos, scrollytelling reports, multimedia microsites, and other media to reach a wider audience.



Juan de Antonio, the founder and CEO of Cabify, has inspired generations of employees to start their own businesses. After Cabify was founded in 2011 in Spain, the ridesharing app grew rapidly and achieved unicorn status in 2018. Working at Cabify during its rapid growth helped employees develop the skills needed to become founders of highly successful businesses. The Cabify Alumni, who include more than 80 former employees, have founded nearly 90 companies in 15 countries.

**2023 BY THE NUMBERS** 



# Est. Social Media Reach

Read more

#### **Insights From Around the World**

#### The Venture Landscape in Spain: Reaching the Next Level

Endeavor Insight analyzed investment data and interviewed over 40 founders, investors, and experts to develop strategies that would help Spain's ecosystem reach the next level. Spain is at a pivotal point in the growth of its venture ecosystem. There is a persistant lack of local growth-stage investors, and much of the value of local exits is accruing outside the country. With examples from battle-hardened founders from Latin America, Southeast Asia and beyond, this study provides universal lessons.

Read more

#### Why We're Studying the Career **Pathways of Unicorn Founders**

We've studied entrepreneurial ecosystem development for more than a decade, and based on the lessons we learned along the way, the Insight team shared a behind-the-scenes look at how we developed it.

Read the article by Senior Director of Research Leah D. Barto

#### **The Multiplier Effect in Action**

# **Our Global** Footprint

ENDEAVOR HAS OFFICES IN:	Endeavor launches in markets with:
42 MARKETS	A pipeline of potential     high-impact entrepreneurs
68	• A vibrant start-up scene still lacking in scale-up support
CITIES	Local "pull" from top     business leaders

Endeavor supports over 2,500 high-impact entrepreneurs today across 40+ countries — and counting. This year we continued our active expansion, searching the world to identify markets with a growing pipeline of high-impact entrepreneurs and a vibrant startup scene lacking in scaleup support. In 2023, we launched a new office in Portugal and a Global Support Office in London.

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COLOMBIA Bogotá Barranquilla Medellín COLORADO	
DETROIT	1
ECUADOR Quito	ļ
EGYPT Cairo	F N
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aras <b>INDONESIA</b> ta Jakarta	L
	Barranquilla Medellín COLORADO DETROIT ECUADOR Quito EGYPT Cairo GREECE Athens aras INDONESIA



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#### URUGUAY

Montevideo

#### VIETNAM Ho Chi Minh City

#### **WESTERN NY**

#### **HIGH-POTENTIAL** LAUNCHES

Regional Gulf (Bahrain Kuwait, Oman, Qatar) New Zealand Ukraine

### **Global Board** of **Directors**

#### Edgar Bronfman, Jr.

Chairman, Co-founder & General Partner, Waverley Capital; Executive Chairman, Global Thermostat; Managing Partner, Accretive LLC Board Chair

**Guillaume Pousaz** Founder & CEO, Checkout.com Endeavor Entrepreneur

Javier Olivan VP of Central Products, Meta

Joanna Rees Managing Partner, West

Linda Rottenberg Co-founder & CEO, Endeavor

Martin Escobari Co-President, Managing Director and Head of Latin America. General Atlantic

**Matt Harris** Partner, Bain Capital Ventures

Nick Beim

# Ambassadors

Our global ambassadors are an annual cohort of leading entrepreneurs and executives who pay it forward by sharing their knowledge and expertise with the next generation of successful entrepreneurs. See our 2023 Global Ambassadors below. Are you interested in becoming a Global Ambassador? Contact us at partnerships@endeavor.org.

**Anderson Thees** Managing Partner & Co-founder, Redpoint e.ventures

Armando Mann Founder & CEO, EVAS Global

**Chris Misner** Advisor and Former President of International, Roblox

**Diego Piacentini** Founder, View Different

Francisco Alvarez-Demalde Co-founder and Managing Partner, **Riverwood Capital Partners** 

Reid Hoffman Co-founder, LinkedIn; Partner, Greylock Endeavor Catalyst Chairman

Emeritus

Emeritus

Partner, Venrock

# Global

**Josh Silverman** CEO, Etsy

AlleyCorp

Luis Lora Managing Partner, Globo Ventures

# Board Members

"I believe it to be the responsibility of entrepreneurs to enrich and give back to the ecosystem, by sharing insights and connections. It is an honor and privilege to spend time with scale-up entrepreneurs who will shape the future and that's why I'm so excited to serve on the Endeavor Global board."

#### **GUILLAUME POUSAZ**

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Founder & CEO, Checkout.com Endeavor Entrepreneur Joined the Endeavor Global Board in 2022

#### Nicolas Szekasy

Co-founder & Managing Partner, Kaszek Ventures Endeavor Entrepreneur

#### Shu Nyatta

Managing Partner, Softbank

#### Veronica Allende Serra

Founding Partner, **Pacific Investments** & Innova Capital

#### **Jason Green**

Founder & General Partner, **Emergence Capital Partners** 

#### Peter Kellner

Founder & Managing Partner, Richmond Global; Co-founder, Endeavor

#### **Jeff Brody** Partner and Co-founder, **Redpoint Ventures**

#### **Kevin Ryan** Founder and CEO,

#### **Monica Brand Engel** Managing Partner & Co-Founder, Quona Capital

Nicolas Aguzin

CEO of International Private Bank, J.P. Morgan

Roshini Bakshi Managing Director, **Everstone Capital Advisors** 

Scott Sobel Co-Founder and Managing Director, Valor Capital Group



### **Local Boards** of Directors

indicates Board Member is an Endeavor Entrepreneur



ARGENTINA

Or Martín Migoya Co-founder & CEO, Globant **Board Chair** 

Aleiandro Larosa Co-founder & President, Aarofv

**Carlos Miquens** President, Grupo Miguens

Eduardo Bastitta Co-founder & CEO, Plaza Logística

Eduardo Elsztain Chairman, IRSA

**Federico Braun** President, SAIEP

Guibert Englebienne Co-founder & CTO, Globant

**Gustavo Grobocopatel** President, Grupo Los Grobo

Luciano Nicora Co-founder, Addventure Club Investor

Luis Zambonini Partner, McDonalds

Marcos Galperín Co-founder & CEO, MercadoLibre.com

Nelson Duboscq Co-founder & CEO **Digital House** 

Nicolás Sanchez CEO, Grupo Prima

Nicolás Szekasy Co-founder & Managing Partner, Kaszek

Ricardo Neme President, Censys

Roberto Souviron Founder. Win Win Ventures

Vanesa Durán. Founder Vanesa Joyas ATLANTA

Lvnne Laube CEO, Cardlytics Board Chair

**Brittany Boals Moeller** 

Head, Private Wealth

Managing Director, Southeast Region

Client Solutions,

Goldman Sachs

**David Cummings** Founder & CEO. Atlanta Ventures

> Founder, PhoneArena Board Co-Chair Kalin Radev

Mariana Dias

Robson Privado

Rodrigo Galindo

BULGARIA

Hristo Hristov CEO, Darik Radio

Pressian Karakostov

Ocean Investments

Founder, AG Capital

**Dimitar Tsotsorkov** 

Ivo Evgeniev Co-founder & Managing

Sabina Gyosheva Co-founder & CEO, BY FAR

**Christo Iliev** 

Board Co-Chair

CEO & Founder, Gupy

COO, MadeiraMadeira

CEO, Cogna Educação

CEO, Software Group Management & Institutional Atanas Simeonov CEO & Owner,

**Dave Gray** CEO, Stonybrook Ventures

Oave Keil CEO, Lakeside Software Jeff Arnold

Chairman & CEO, ShareCare Jewel Burks Solomon Managing Partner,

Development, Cox

Enterprises

Rahul Patel

King & Spalding

**Rodney Bullard** 

Chick-fil-A

BRAZIL

Board Chair

Gympass

RD Station

e Eric Santos CEO & Founder,

Fabio Barbosa

CEO. Natura&CO

Laura Constantini

Co-founder, Astella

Investimentos

Cesar Carvalho

CEO & Co-founder.

Executive Director, Chick-Fil-A Foundation.

VP of Community Affairs,

Sergio Furio CEO & Founder, Creditas

Director, Rosslyn Capital Collab Capital Partners Mark Lewis Kiril Boshov VP, Strategy & Corporate

Co-founder & Chairman, Eurohold Group

Petia Dimitrova CEO & Chairperson, Partner, Corporate Eurobank Bulgaria Finance and Investments,

\*

#### CANADA

Susan Anderson Co-founder, Digital Commerce Bank and DC Payments **Board Chair** 

Chen Fong Co-founder and Board Director. Pureweb Inc.

Chris Huskilson Former CEO, Emera Inc.

Jim Estill CEO, Danby Appliances

**Joanna Harries** SVP of Expansion, Endeavor Global

Lindsay Machan Co-founder, Angiotech Pharmaceuticals

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Mike Mannix Founder & Managing Partner, Band Capital Partners

Paul Desmarais III Chairman & CEO, Sagard



#### CHILE

\*

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Ariel Gringaus CEO, Colegium

> Javier Donoso CEO, Geomar

**Gonzalo Restini** Founder & CEO, FMA

Pamela Chávez Co-founder & CEO, Domolif

Isabel Lichnovsky Managing Director, Transparentia

Catalina Del Río CFO, Inversiones Inder Spa

Chairperson of the Marcos Buchi Supervisory Board, President, Consorcio Assarel-Medet JSC

> Paula Valverde Chairman, Limonada

> > **Christoph Schiess** President Tánica

COLOMBIA

Board Chair

Colombia

Julio Rojas Sarmiento

CEO, Cordillera Capital

Andrés Echavarría

Organización Corona

Chairman & Co-CEO,

Diana Gómez Kopp

Eduardo Pacheco

Gonzalo Córdoba

President, Caracol

Nicolás Loaiza Galeano

Executive President,

Co-Chair of the Board,

President & CEO. Colpatria

Board Member.

Albert Douer

**UBQ** Materials

Memo SAS

Televisión

Bodvtech

Rubén Minski

President & CEO,

Co-founder & CEO,

Grupo Procaps

Simon Borrero

Rappi

DETROIT

Co-founder & CEO, LexTM3 LLC Board Chaii

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Board Vice Chair

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Yancey Spruill CEO, Digital Ocean

Stephanie Copeland

CEO, ZomaLab

Davita

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Chief Portfolio Officer,

Co-founder & Chairman,

Founder & CEO, Pax8

CEO, Liberty Global

Former Chairman & CEO,

Co-founder, Zayo Group

Founding CEO & Chairman,

Dan Caruso

Zayo Group

Board Chair

Jason Wenk Founder & CEO, Altruist

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Mike Vichich Co-founder, Wisely

Steve Jbara President Grand Rapids Gold

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ECUADOR

Alfredo Peña CEO. Graiman

Andy Wright Executive Vice President, La Favorita

**Christof Leuenberger** Nestlé

Eduardo Berg CEO, Grupo Danec

Fabián Baca Executive President, Casabaca

Fernando Moncayo Cofounder and Managing Director, Inspectorio

**Guillermo Lasso Alcivar** VP, Banco de Guayaquil

Juan Ribadeneira Director, Independent

Juan Carlos Serrano CEO, Grupo KFC

Pahlo Salazar CEO. Banco Diners Club **Rodrigo Ribadeneira** CEO, Marathon Sports

Roque Sevilla President, Grupo Futuro

Amr Shady Co-founder & CEO, Tribal

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EGYPT

Board Chair

Amir Barsoum

Ashraf Zaki

Output States Appendix Stat

Belal El-Megharbel CEO, MaxAB

Dalia Ibrahim

Lucky App

Managing Partner, Lorax Capital Partners

Eftichios Vassilakis Chairman of AEGEAN and Olympic Air and CEO of Autohellas S.A./Hertz

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CEO, Nahdet Misr Nikos Moraitakis **Publishing House** CEO, Workable

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> Mohamed Azab Co-founder & CEO, Grinta

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**Co-Founder & Executive** 

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Viohalco S.A.

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Anne Patricia Sutanto Vice CEO, PT Pan Brothers Tbk. and Group

Ferry Unardi CEO, Traveloka

Harun Hajadi Managing Director, Ciputra Group

Husodo Anakosubroto Chairman, Gunung Sewu Kencana

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Nicholas Nash Managing Partner & Co-founder, Asia Partners

Pandu Patria Siahrir Managing Partner, Indies Capital Partners

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Diego Piacentini Founder View Different

Fabio Troiani Digital entrepreneur and former CEO and founder of Bip

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Alessia Zanelli CEO at Recomec



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Fahad Al Jasem CEO, Zain Jordan

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Tarek Sadi Partner. Cornerstone Global

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Andy Eastes Chief Strategy Officer,

WhatChefsWant!

Ron Turnier

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Loi Tuan Ee

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**Board Chair** 

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AJ Nahmad President, Watsco, Inc.

Anshu Motwani

Emiliano Abramzon

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Agustín Coppel Luken Chairman & CEO, Coppel

Jessica Mindich

Caliber Collection

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Executive Vice President,

Founder & CEO.

Matt Haggman

Beacon Council

CEO & Chairman,

Michael Simkins

Senior Director

MOROCCO

Adnane Filali

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**Brahim El** Jai

llan Benhaim

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NIGERIA

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Foundation

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Managing Partner,Azur Innovation Management

Chairman, Equity Invest

Partner & Cofounder,

Salma Benaddou Idrissi

Founder & Managing Partner Baker Tilly Burj

**Bolaji Balogun** CEO, Chapel Hill Denham

CEO, Zigzag Advisory

President/Co-founder

Group Executive Director,

Dangote Industries Limited

and Trustee, Aliko Dangote

Ireayomide Oladunjoye Managing Director & CEO,

Davstar Power Group

Senior Partner, Africinvest

Knight Foundation

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Opportunity Miami,

Maurice R. Ferré, M.D.

Lion Development Group

Alberto Fasja Cohen Co-Founder & Strategic Member & Board,

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Elías Cababié Daniel Chairman & CEO, GICSA Emilio Azcárraga Jean

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Grupo Empresarial Kaluz Jean Michel Enríquez Partner, Creel, García-Cuellar, Aiza y Enríquez

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Luis Cervantes Head of Mexico, **General Atlantic** 

Mariana Castillo Co-founder & Co-CEO, Ben & Frank

Chairman, INTERprotección

**KIO Networks** 



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Abi Mandelbaum Co-founder, YouVisit; Visionary; Innovator;

Investor; Advisor

Alberto Beeck Partner, VH Properties

SVP, Bayview Asset Management

Co-founder, Nearpod

Sari El-Khalil Chief Transformation Officer, Seven-Up Bottling Company; Co-founder, W Motors

> Suresh Chellaram Chairman, Chellarams Group

'Tokunboh Ishmael Managing Director & Co-founder, Alitheia Capital

Yemi Lalude Managing Partner, TPG Growth

Yemi Lalude Managing Partner, TPG Growth

Olugbenga Agboola CEO. Flutterwave



NW ARKANSAS

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Andy Murray Founder, bigQuest

Barbara Marchini-Ellis Partner, EY

Ben Stewart Senior Program Officer & Managing Director, George Kaiser Family Foundation

Candice Matthews Brackeen Founder, Lightship Capital

Carl George Co-CEO, George's Inc.

Elise Mitchell Founder & Chairwoman, Mitchell Communications

Michael Guptan Global Head of Corporate Development and M&A, Walmart

Todd Simmons CEO & Vice Chairman. Simmons Foods



PAKISTAN

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Aaqib Gadit Founding Partner Disrupt.com, CEO, Cloudways Chief Revenue Officer, DigitalOcean

Ali Mukhtar Founder & GP Fatima-Gobi Ventures Amir Paracha Chairman & CEO, Unilever Pakistan

Jawad Khan Senior Partner - Pakistan, Mckinsey & Co.

Tania Aidrus Co-founder, Rayn Group

Samad Dawood Vice Chairman Dawood Hercules Corp



PERU

POLAND

Edgar "Injap" Sia II

Chairman & CEO,

Double Dragon

Properties Čorp.

Steven Uytengsu

Chairman, Alaska

Milk Corporation

Jaime Augusto

Zobel de Ayala

Chairman & CEO

Wiktor Schmidt

Chairman, Netguru

Founder Relativity

Bartosz Ciolkowski

General Manager of

Southeast Furope

Daniel Surmacz

Co-founder & COO,

Ewa Szmidt-Belcarz

Grzegorz Czapski

Jakub Dwernicki

Marcin Zukowski

Oktawian Zajac

Managing Director & Partner, Head of

CIO, BNP Paribas

Sebastian Kulczyk

Chairman, Kulczyk

Investments

PORTUGAL

Rodrigues

Board Chair

Joaquim Sérvulo

Anabela Ferreira

& Hotel Cidnav

António Murta

Managing Partner, Pathena SGPS S.A.

Chairman & CEO. Armilar

Venture Partners SCR

Co-Owner, Executive

Board Member, Intraplás

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Paulina Skrzypińska

**BCG Warsaw** 

Co-founder Snowflake

Maciej Noga

Pracuj

Executive Team, Allegro

Founder & CEO, Cyberfolks

Co-founder & Chairman,

MasterCard

RTB House

CEO, Empik

Co-founder &

Andrew Sieja

**Board Chair** 

Avala Corporation

Wilfred Steven "Fred"

Julio Luque President & CEO, Métrica Board Chair

**Carlos Rodriguez Pastor** Chairman, Intercorp Board Vice Chair

Álvaro Delgado-Aparicio

Federico Cúneo Partner & Director. Amrop Peru

Jiro Hiraoka

CEO. Hiraoka

Luis Arbulú

Jorge Titinger

CEO Interbank

VP & Founder, Xertica

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Managing Director, Tekton Labs

Paulo Pantigoso

Managing Partner, EY Peru

PHILIPPINES

Equity Ventures

President, Stores

Hugh Jasen Ko

Board Chair

Erramon "Montxu" Aboitiz

Board Director, Aboitiz

Anthony "Anton" Huang

Specialists Inc. Group

Chairman, Laborem Inc.

Federico "Piki" Lopez

CEO, First Philippine

Holdings Corporation

Nanette Medved-Po

Founder & Executive

(PCX)

Chairperson, HOPE and

Plastic Credit Exchange

Roberto "Bobbit" Panlilio

Morgan Chase Philippines

Former Chairman, JP

Luis Felipe Castellanos

João Coelho Borges Managing Partner Draycott Capital

Nuno Sebastião Chairman & CEO, Feedzai

Pedro Castro e Almeida CEO. Santander Portugal

Philippe Teixeira da Mota Investor and Founder, Shapers.com

Diogo Monica President & CEO Anchorage Digital



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Jose Stella Co-founder & Co-CEO, QMC Telecom Board Chair

Ignacio Álvarez President & CEO, Popular, Inc.

Jason Borschow President & CEO. Abarca Health

John Helmers Founder & CIO Long Focus Capital

José Fernández Partner & COO. StepStone Group

Juan Sabater Partner, Valor Equity Partners

Lisanne Dorion Principal, Lisanne Dorion LLC

Mac Schuessler President & CEO. Evertec

Michael Linse Founder and Managing Director, Linse Capital



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Marius Stefan Founder & CEO, Autonom

Bogdan lon Country Managing Partner, EY Romania & Moldova

Costin Taracila Managing Partner, RTPR

Karina Paval Vice President Paval Holding

Marian V. Popa Managing Director, Romania – Globalworth

Mark Steven Davis Regional Director, EBRD -Romania and Bulgaria

Rozalia Nistor CEO Centrico Selir, Sella Group

Tiberiu Moisa Deputy CEO, Banca Transilvania

Paul Neagoe VC at Superbet Ventures

#### **BIENN**

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Abdulla Elyas Co-founder & Chief People Officer, Careem

Abdulmohsin Al Rabiah Co-Founder & CEO, Shawarmer

Ahmed Hamdan Co-founder & CEO. Unifonic

Dalal Al Mutlag Co-founder & Managing Director, The Local Agency

Dr. Fayyadh Al Danadashi Co-CEO, Tamer Group

Fares Bugshan CEO, Saudi Bugshan

Ibrahim A. Al Jammaz CEO, Alamar Foods

Nouf Adib AlZamil Director Corporate Communications & ICT, Zamil Group Holding Company

**Omar Al Majdouie** Founding Partner, Raed Ventures

Rami Al Turki President & CEO, Alturki Holding

Tal Nazer CEO, Bupa Arabia



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Herman Bosman ex-CEO, RMB Holdings & RMI Holdings Board Chair

Barry Swartzberg CEO, Vitality Group Inc. & Co-founder, Discovery Limited

Candice Roberts Co-founder & CEO, CallForce

Ernst Gouws Chair Acorn Trust & Ex-CEO, Outsurance

**Gordon Little** CEO, FNB Business

Melvyn Lubega Co-founder & Director, Go1

Nadya Bhettay ex-Chief Operations Officer, Ventures & Partnerships, Vodacom Group

Nkateko Khoza CEO. Dzana Investments

Vukani Mngxati CEO, Accenture Africa

Zakhe Khuzwayo Co-founder & COO/CFO. InnoVent

Shirley Maltz Executive Chair of HomeChoice International (HomeChoice & Weaver Fintech)

Adrian Gore (Patron) Co-founder & Group CEO, **Discovery Limited** 

David Frankel (Patron) Co-founder, Internet Solutions; MD, Founder Collective

Paul Harris (Patron) Non-Executive Director, RMB Holdings

Isaac Shongwe (Patron) Chair, Letsema Group



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Jaime Carvajal Urquijo Former Managing Director & Partner, Advent International Honorary Board Chair

Juan de Antonio Founder & CEO, Cabify Board Chair

Verónica Pascual President, ASTI Foundation Board Vice Chair

Alejandro Romero Co-Founder & COO, Constella Intelligence

Álvaro López-Jorrín Partner - Corporate Law, Garrigues

Andoni Goicoechea Founder & Chairman, Goiko

Beatriz González Managing Partner, Seava Ventures

Beatriz Magro Co-founder & CEO, Komvida

Carlos Fernández González President, Finaccess

**Carlos Torres Vila** Executive Chairman, BBVA

Federico Linares Chairman, EY Spain

Francisco Riberas Chairman & CEO, Gestamp

Gloria Fluxà Thienemann Vice-Chairman & Chief Sustainability Officer, Iberostar Group

Isak Andic Founder & Chairman, Mango

Javier Monzón Founding Partner, Wahisahi Inversiones

José María Álvarez-Pallete Chairman & CEO. Telefónica

Leandro Sigman Chairman Insud Pharma

Marc Puig Guasch Chairman & CEO, Puig

Miguel Arrufat Founder & CEO. Grupo Proeduca

Pablo Fernández Co-Founder & President at CliBrAIn, Clidrive & Clikalia

Pablo Isla Global Senior Advisor, Cinven

Pau Gasol IOC member, Gasol Foundation Chairman, Advisor and Investor



Mohamed Elyes Ben Rayana Co-founder & CEO, Value **Board Chair** 

Ismail Mabrouk Chairman, BIAT

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TUNISIA

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"The magic of Endeavor is those micro-moments in which you get inspired. And they keep happening. It doesn't matter if you are with Endeavor for three months or for almost 15 years."

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#### **INVESTMENTS UNDER MANAGEMENT**

\$281.76M

Start of Year

\$188.83M

End of Year

**NET ASSETS** 

\$250.73M

Start of Year

End of Year



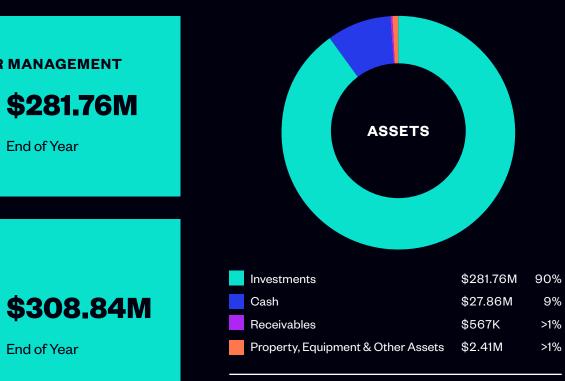
Per Endeavor Global Inc Consolidated financial statements

As of December 31, 2022

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Financial Snapshot

A complete set of the audited financial statements by Grant Thornton for the fiscal year ending December 31, 2020 can be found at endeavor.org/financials. These financials include Endeavor Global and its subsidiaries, but do not include information about Endeavor's affiliate offices.



#### TOTAL

\$312.60M



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